

# 1<sup>st</sup> Quarter 2014 CONFERENCE CALL

Réjean Robitaille, President & CEO Michel C. Lauzon, CFO

March 5, 2014 at 2 p.m. 1 866 323-9095, Code 967272



### FORWARD-LOOKING STATEMENTS

In this document and in other documents filed with Canadian regulatory authorities or in other communications, Laurentian Bank of Canada may from time to time make written or oral forward-looking statements within the meaning of applicable securities legislation. Forward-looking statements include, but are not limited to, statements regarding the Bank's business plan and financial objectives. The forward-looking statements contained in this document are used to assist the Bank's security holders and financial analysts in obtaining a better understanding of the Bank's financial position and the results of operations as at and for the periods ended on the dates presented and may not be appropriate for other purposes. Forward-looking statements typically use the conditional, as well as words such as prospects, believe, estimate, forecast, project, expect, anticipate, plan, may, should, could and would, or the negative of these terms, variations thereof or similar terminology.

By their very nature, forward-looking statements are based on assumptions and involve inherent risks and uncertainties, both general and specific in nature. It is therefore possible that the forecasts, projections and other forward-looking statements will not be achieved or will prove to be inaccurate. Although the Bank believes that the expectations reflected in these forward-looking statements are reasonable, it can give no assurance that these expectations will prove to have been correct.

The Bank cautions readers against placing undue reliance on forward-looking statements when making decisions, as the actual results could differ considerably from the opinions, plans, objectives, expectations, forecasts, estimates and intentions expressed in such forward-looking statements due to various material factors. Among other things, these factors include capital market activity, changes in government monetary, fiscal and economic policies, changes in interest rates, inflation levels and general economic conditions, legislative and regulatory developments, competition, credit ratings, scarcity of human resources and technological environment. The Bank further cautions that the foregoing list of factors is not exhaustive. For more information on the risks, uncertainties and assumptions that would cause the Bank's actual results to differ from current expectations, please also refer to the Bank's Annual Report under the title "Risk Appetite and Risk Management Framework" and other public fillings available at www.sedar.com.

With respect to the anticipated benefits from the acquisitions of AGF Trust Company<sup>1</sup> (AGF Trust) and the Bank's statements with regards to this transaction being accretive to earnings, such factors also include, but are not limited to: the fact that synergies may not be realized in the time frame anticipated; the ability to promptly and effectively integrate the businesses reputational risks and the reaction of B2B Bank's and AGF Trust's customers to the transaction; and diversion of management time on acquisition-related issues.

The Bank does not undertake to update any forward-looking statements, whether oral or written, made by itself or on its behalf, except to the extent required by securities regulations.

#### ADOPTION OF THE AMENDED IFRS ACCOUNTING STANDARD ON EMPLOYEE BENEFITS

Effective November 1, 2013, the Bank adopted the amendments to the existing International Financial Reporting Standards (IFRS) on employee benefits, which required restatement of the Bank's 2013 comparative information and financial measures. In addition, the Bank issued on February 12, 2014 a separate press release which provides quarterly and full year financial results for 2013 reflecting the adoption of these amendments. The adoption of this standard also impacted regulatory capital as of the adoption date. On a pro forma basis, as at October 31, 2013, the Common Equity Tier 1 capital ratio would have been reduced by approximately 0.2% to 7.4%. Additional information on the impact from the transition is also available in the notes to the unaudited condensed interim consolidated financial statements and in the supplementary information reported for the first quarter of 2014.

#### NON-GAAP FINANCIAL MEASURES

The Bank uses both GAAP and certain non-GAAP measures to assess performance. Non-GAAP measures do not have any standardized meaning prescribed by GAAP and are unlikely to be comparable to any similar measures presented by other companies. These non-GAAP financial measures are considered useful to investors and analysts in obtaining a better understanding of the Bank's financial results and analyzing its growth and profit potential more effectively.

<sup>1</sup> AGF Trust was amalgamated with B2B Bank as of September 1, 2013.



### ANOTHER GOOD QUARTER

- Other income: up 5% year-over-year with double digit growth in targeted areas
- Disciplined expense management : adjusted non-interest expenses declined quarter-over-quarter and year-over-year
- Positive operating leverage: 1.0% sequentially (excluding Q4-2013 restructuring charges)
- Solid growth in the commercial loan portfolio: up 17% year-over-year
- Excellent credit quality: continuing low loss ratio at 0.15%

In millions of dollars, except per share and percentage amounts	Q1-2014	Q1-2013	Variation
AS REPORTED			
Net income Diluted EPS	\$35.5 \$1.16	\$32.8 \$1.07	8% 8%
ADJUSTED MEASURES *			
Net income Diluted EPS	\$39.3 \$1.29	\$39.1 \$1.30	1% -1%

<sup>\*</sup> Excluding adjusting items, see page 24



# **TRACKING OF 2014 OBJECTIVES**

	2014 OBJECTIVES	Q1-2014 RESULTS
Adjusted return on common shareholders' equity (1)	10.5% to 12.5%	11.7%
Adjusted net income (1)	\$145.0 M to \$165.0 M	\$39.3 M
Adjusted efficiency ratio (1)	72.5% to 69.5%	71.8%
Adjusted operating leverage (1)(2)	Positive	1.3%
Common Equity Tier 1 ratio (All-in basis)	>7.0%	7.6%

<sup>(1)</sup> Excluding adjusting items, see page 24

<sup>(2)</sup> For the purpose of calculating 2014 fin an cial objectives, year-to-date growth rates are calculated year-over-year (i.e. current period versus the corresponding prior year period).



# **QUARTERLY FINANCIAL HIGHLIGHTS**

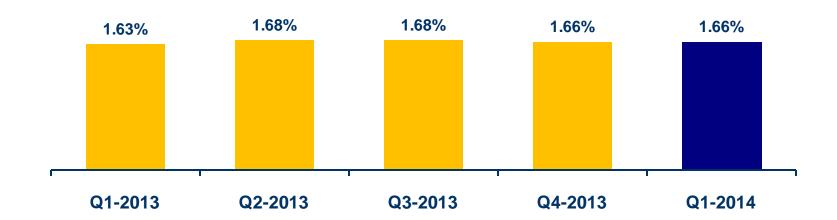
In millions of dollars, except per share and percentage amounts	Q1-2014	Q1-2013	Variation			
Net interest income	\$140.9	\$142.3	-1%			
Other income	75.3	71.6	5%			
Total revenue	216.1	213.9	1%			
Amortization of net premium on purchased financial instruments	1.1	1.1	0%			
Provision for loan losses	10.5	8.0	31%			
Non-interest expenses (NIE)	159.1	163.1	-2%			
Income taxes	9.8	9.0	9%_			
Net income	\$35.5	\$32.8	8%			
Preferred share dividends	2.5	2.5	0%_			
Net income available to common shareholders	\$33.0	\$30.3	9%			
Diluted EPS	<b>\$1.16</b>	\$1.07	8%			
Return on common shareholders' equity	10.5%	10.3%	+20 bps			
Efficiency ratio Effective tax rate	73.6% 21.6%	76.2% 21.5%	-260 bps 10 bps			
ADJUSTED MEASURES *						
Adjusted net income	\$39.3	\$39.1	0%			
Adjusted diluted EPS	\$1.29	\$1.30	-1%			
Adjusted return on common shareholders' equity	11.7%	12.5%	-80 bps			
NIE excluding T&I costs	\$155.2	\$155.5	0%			
Adjusted efficiency ratio	71.8%	72.7%	-90 bps			
Adjusted operating leverage **	1.0%	n. m.	n. m.			

<sup>\*</sup> Excluding adjusting items, see page 24

<sup>\*\*</sup> Excluding \$6.3 M of restruturing charges in Q4-2013



# **NET INTEREST MARGIN (NIM)**



- ▶3 bps increase in NIM between Q1-2013 and Q1-2014 is mainly explained by:
  - +5 bps from the maturing of high-coupon securitization liabilities
  - +2 bps due to lower liquidities
  - -3 bps reflecting the low interest rate environment and pricing



# **OTHER INCOME**

In millions of dollars, except percentage amounts	Q1-2014	Q1-2013	Variation
Fees and commissions on loans and deposits	\$27.5	\$24.9	10%
Income from brokerage operations	15.2	16.5	-8%
Investment account fees	8.0	7.9	2%
Card service revenues	7.3	6.4	13%
Income from treasury and financial market operations	4.3	5.3	-19%
Income from sales of mutual funds	6.6	5.1	28%
Insurance income	4.6	3.4	36%
Other income	1.7	2.0	-14%
Total *	\$75.3	\$71.6	5%

<sup>\*</sup> Certain totals do not add due to rounding

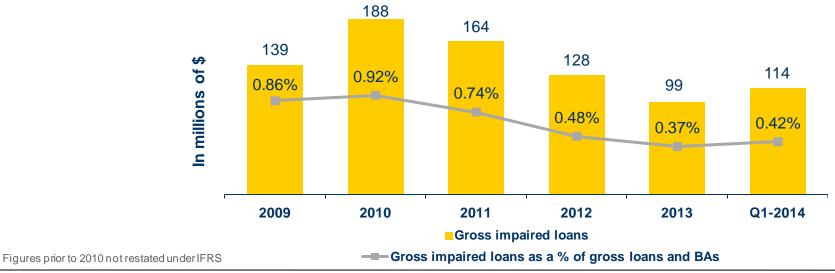


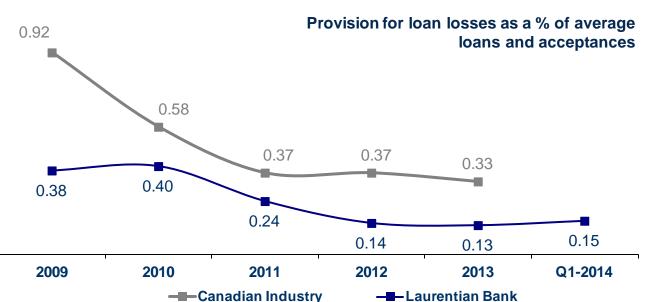
# PROVISION FOR LOAN LOSSES

In thousands of dollars, except percentage amounts	(	Q1-2014	(	Q4-2013	(	Q1-2013
Personal loans	\$	4,473	\$	10,020	\$	8,058
Residential mortgage loans		648		1,789		1,407
Commercial mortgage loans		2,892		(1,648)		1,101
Commercial loans and other		2,487		(161)		(2,566)
TOTAL	\$	10,500	\$	10,000	\$	8,000
As a % of avg. loans and BAs		0.15%		0.15%		0.12%



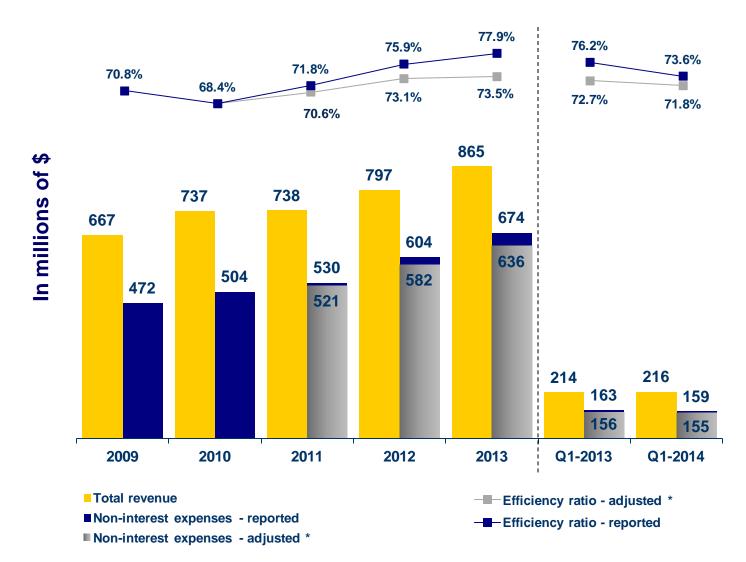
# **CREDIT QUALITY**







# **EFFICIENCY RATIO**



<sup>\*</sup> Excluding adjusting items, see page 24



# TRANSACTION AND INTEGRATION COSTS



■Compensation for the termination in 2012 of a mutual fund distribution agreement

■AGF Trust related costs



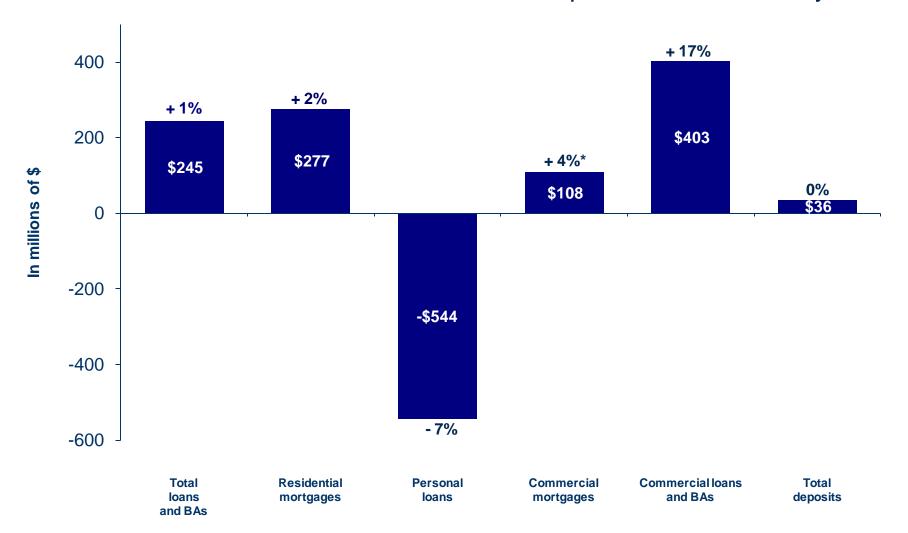
# **NON-INTEREST EXPENSES**

In millions of dollars, except percentage amounts	(	Q1-2014	(	Q4-2013	Variation	C	21-2013	Variation
Non-interest expenses (NIE) T&I Costs*	\$	<b>159.1</b> (3.9)	\$	<b>172.7</b> (10.0)	-7.9%	\$	<b>163.1</b> (7.6)	-2.4%
NIE excluding T&I Costs Restructuring charges		155.2 -		<b>162.7</b> (6.3)	-4.6%		155.5 -	-0.2%
NIE excluding T&I Costs and restructuring charges	\$	155.2	\$	156.4	-0.8%	\$	155.5	-0.2%



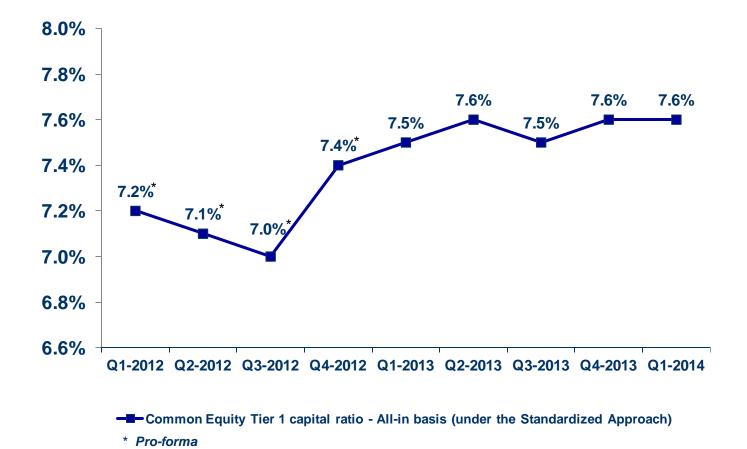
# MAIN PORTFOLIO GROWTH

12-month period ended January 31, 2014





# **COMMON EQUITY TIER 1 CAPITAL RATIO**

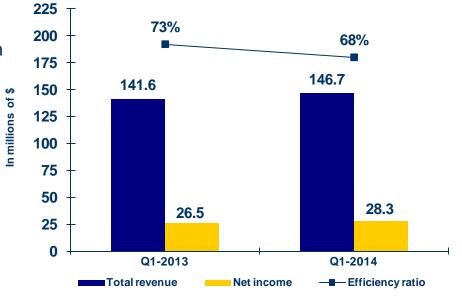


# LAURENTIAN BANK

### PERSONAL & COMMERCIAL

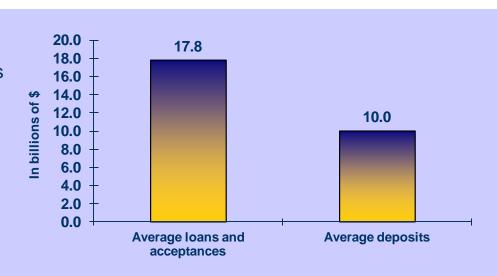
### Q1-2014 Highlights

- Net income: up 7% Y/Y
- Total revenue: up 4% Y/Y mainly driven by growth in other income
- Net interest income: unchanged Y/Y
- Other income: up 12%
- Average loans and deposits: up 4% and down 2% respectively Y/Y
  - Commercial loans and BA's: up 17%
  - Residential mortgages: up 3%
- Non-interest expenses: down \$3.1 M Y/Y, due to lower headcount from the optimization of certain activities in Q4-2013
- Loan loss provision: \$10.3 M vs \$4.6 M in Q1-2013



### **Business Segment Profile**

- A suite of financing options, including leasing solutions for small businesses, larger companies and real estate developers across Canada
- Financial products and services for retail clients
- 153 branches and 422 ATMs
- 35 commercial banking centers in B.C., Alberta, Ontario and Québec

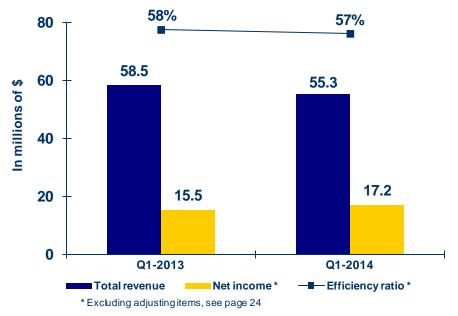






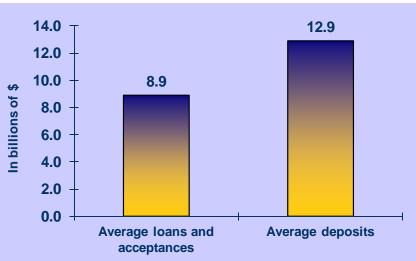
### Q1-2014 Highlights

- Adjusted net income: up 11%
- T&I Costs: \$3.9 M vs \$7.6 M in Q1-2013
- Total revenue: down 5% Y/Y
- Average loans: down 5% Y/Y largely due to attrition of investment loans
- Average deposits: stable Y/Y
- Loan losses: \$0.2 M vs \$3.4 M in Q1-2013
- Non-interest expenses\* excluding T&I Costs: down 7%



### **Business Segment Profile**

- Provides personal banking products such as investment loans, mortgages, high interest accounts, GIC's and investment accounts and services distributed through a network of financial advisors and brokers to their clients
- Canadian leader in serving financial advisors and brokers



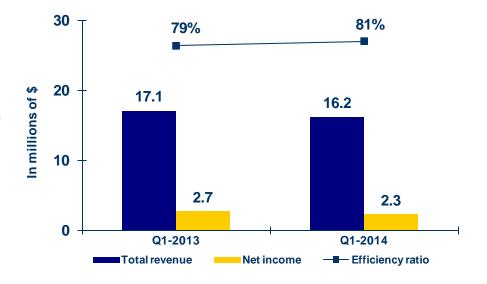
<sup>\*</sup> In Q1-2014, the Bank retroactively adjusted its corporate expenses allocation methodology. Non-interest expenses amounting to \$1.0 million per quarter in 2013 (\$0.7 million net of income taxes), previously reported in the Other sector, were reclassified to the B2B Bank business segment.



# LAURENTIAN BANK SECURITIES & CAPITAL MARKETS

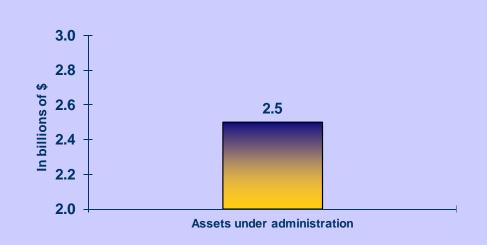
### **Q1-2014 Highlights**

- Net income: down \$0.4 M Y/Y
- Total revenue: decreased by \$0.9 M due to lower underwriting fees in the fixed income market compared to a particularly strong quarter a year ago
- Non-interest expenses: down \$0.4 M mainly due to lower performance-based compensation, commissions and transaction fees



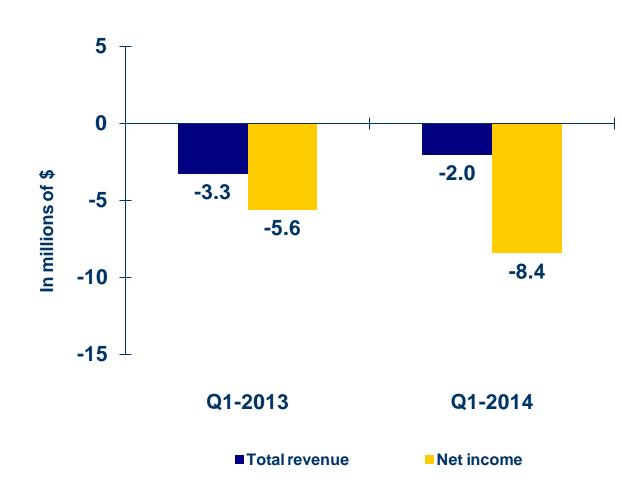
### **Business Segment Profile**

- Integrated broker serving Institutional and Retail investors
- Bank-related capital market activities
- Recognized and choice provider of Fixed Income products
- 16 offices in Québec, Ontario and Manitoba



### Q1-2014 Highlights

- Total revenue: increased by \$1.2 M from Q1-2013. Net interest income benefited from maturing high cost debt while other income was impacted by lower security gains
- Non-interest expenses\*: increased to \$10.7 M from \$5.2 M in Q1-2013 mainly due to higher technology expenses related to IT regulatory developments

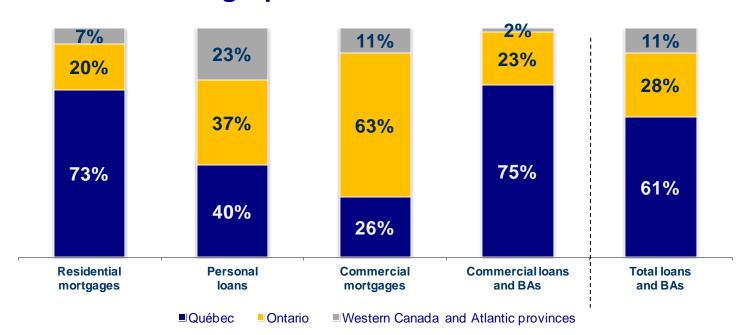


<sup>\*</sup> In Q1-2014, the Bank retroactively adjusted its corporate expenses allocation methodology. Non-interest expenses amounting to \$1.0 million per quarter in 2013 (\$0.7 million net of income taxes), previously reported in the Other sector, were reclassified to the B2B Bank segment.



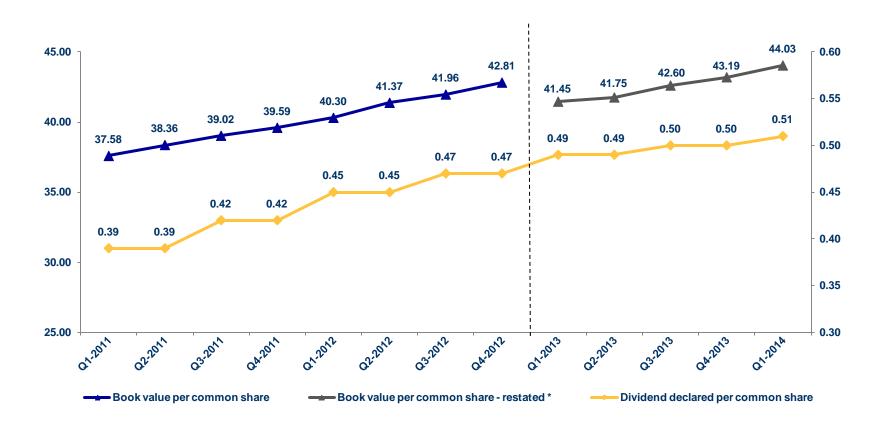
# GEOGRAPHIC DIVERSIFICATION Q1-2014

### Geographic distribution of loans



# STRONG GROWTH IN BOOK VALUE AND DIVIDENDS

### Growth in dividends and book value (\$)





# Q1-2014 CONFERENCE CALL ATTENDEES

- Réjean Robitaille, President and Chief Executive Officer
- Michel C. Lauzon, Executive Vice-President and Chief Financial Officer
- François Desjardins, Executive Vice-President of the Bank and President and Chief Executive Officer of B2B Bank
- Pierre Minville, Executive Vice-President and Chief Risk Officer
- Lorraine Pilon, Executive Vice-President, Corporate Affairs, Human Resources and Secretary
- Michel C. Trudeau, Executive Vice-President, Capital Markets of the Bank, and President and Chief Executive Officer of Laurentian Bank Securities Inc.
- Stéphane Therrien, Executive Vice-President, Business Services
- Gilles Godbout, Executive Vice-President, Retail Services and Chief Information Officer
- Louis Marquis, Senior Vice-President, Credit
- Stéfanie Pelletier, Vice-President, Finance
- André Lopresti, Vice-President and Chief Accountant
- Gladys Caron, Vice-President, Public Affairs, Communications and Investor Relations
- Susan Cohen, Director, Investor Relations



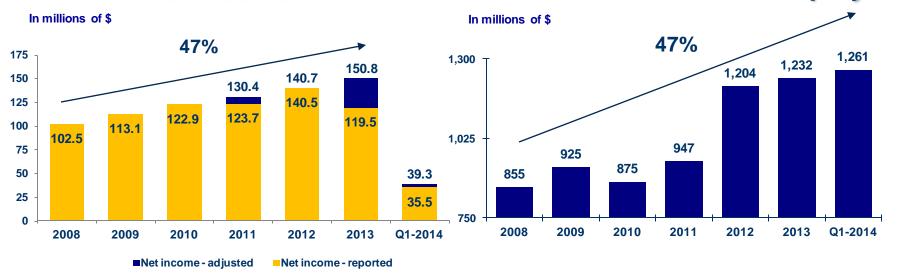
# APPENDICES

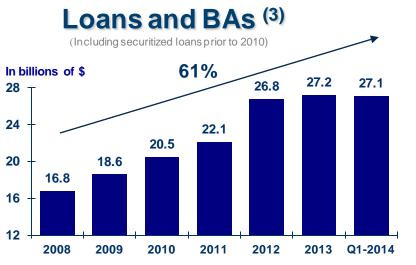


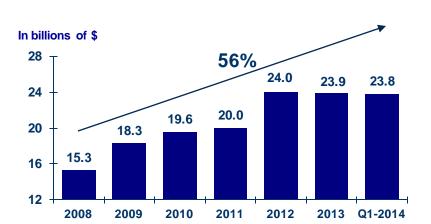
# SUSTAINED EARNINGS AND BALANCE SHEET GROWTH



### Common shareholders' equity (2) (3)







Deposits (3)

<sup>(1)</sup> Figures prior to 2011 not restated under IFRS

<sup>(2)</sup> Results prior to 2013 were not restated to reflect the adoption of the amended IFRS accounting standard on employee benefits.



# **ADJUSTING ITEMS**

In millions of dollars, except per share amounts *		Q1	-2014	Q4-2013	Q1-2013
Impact on net income					
Reported net income		\$	35.5	\$ 25.9	\$ 32.8
Adjusting items, net of income taxes  Amortization of net premium on					
purchased financial instruments Cost related to business combinations			8.0	0.7	8.0
MRS Companies			0.5	2.0	4.3
AGF Trust			2.4	5.3	1.2
			3.7	8.0	6.3
Adjusted net income	,	\$	39.3	\$ 33.9	\$ 39.1
Impact on diluted earnings per share					
Reported diluted earnings per share	;	\$	1.16	\$ 0.82	\$ 1.07
Adjusting items			0.13	0.28	0.22
Adjusted diluted earnings per share		\$	1.29	\$ 1.10	\$ 1.30

# LAURENTIAN BANK

### LAURENTIAN BANK OVERVIEW

- A Pan-Canadian banking institution with more than \$33 billion of assets on balance sheet as of January 31, 2014 and more than \$39 billion in assets under administration
- More than 225 points of service across Canada, including
   153 retail branches and 422 ATMs
- Main markets: Province of Québec with significant activities elsewhere in Canada (39% of total loans come from outside of Québec)
- 3,850 employees
- Founded in 1846



### 3 BUSINESS SEGMENTS

# Personal & Commercial

**B2B Bank** 

For the quarter ended January 31, 2014

LB Securities & Capital Markets

8%

% of total revenue (1)

% of net income (1)(2)

67%

59%

**25**%

36%

5%

- A full suite of financing options, including leasing solutions, for small business, larger companies and real estate developers across Canada
- Financial products and services for retail clients
- 153 retail branches in Québec
- 35 commercial banking centers in B.C., Alberta, Ontario and Québec

 Personal banking products such as investment loans, mortgages, high interest accounts, GIC's and investment accounts and services distributed through a network of financial advisors and brokers to their clients

 Integrated broker serving Institutional and Retail investors; Bank-related capital market activities

 16 offices in Québec, Ontario and Manitoba

#### Balance as at January 31, 2014

- \$11.4 B in residential mortgage loans and home equity lines of credit
- \$2.5 B in commercial mortgage loans
- \$0.4 B in personal lines of credit
- \$2.8 B in commercial loans
- Total deposits: \$10.1 B
- Assets under administration \$6.9 B

- \$4.4 B in investment and RRSP loans
- \$4.0 B in brokered mortgages
- Total deposits: \$12.9 B
- Assets under administration \$30.4 B

Assets under administration: \$2.5 B

(1) Excluding Other segment

Excluding adjusting items, see page 24



## **MANAGEMENT COMMITTEE**

### Réjean Robitaille, FCPA, FCA

President and Chief Executive Officer
President of Laurentian Bank since 2006
With Laurentian Bank since 1988

### Michel C. Lauzon

Executive Vice-President and Chief Financial Officer With Laurentian Bank since 2009 and from 1988 to 1998

### **François Desjardins**

Executive Vice-President of the Bank President and Chief Executive Officer of B2B Bank

With Laurentian Bank since 1991

#### **Gilles Godbout**

Executive Vice-President, Retail Services and Chief Information Officer
With Laurentian Bank since May 2012 and from 1987 to 1999

### Pierre Minville, CFA

**Executive Vice-President, and Chief Risk Officer** With Laurentian Bank since 2000

### **Lorraine Pilon**

Executive Vice-President Corporate Affairs, Human Resources, and Secretary

With Laurentian Bank since 1990

### **Stéphane Therrien**

**Executive Vice-President, Business Services**With Laurentian Bank since February 2012

### Michel C. Trudeau

Executive Vice-President, Capital Markets of the Bank and President and Chief Executive Officer of Laurentian Bank Securities Inc.

With Laurentian Bank since 1999



### **BOARD MEMBERS**

### Isabelle Courville (2007)

Chair of the Board Laurentian Bank of Canada Corporate Director

### Lise Bastarache (2006)

Economist and Corporate Director

#### Jean Bazin C.R. (2002)

Counsel
Dentons Canada LLP

# Richard Bélanger, FCPA, FCA (2003)

President Toryvel Group Inc.

# Michael T. Boychuk, FCPA, FCA (2013)

President Bimcor Inc.

### Pierre Genest (2006)

Chairman of the Board SSQ, Life Insurance Company Inc.

### Michel Labonté (2009)

**Corporate Director** 

# A. Michel Lavigne, FCPA, FCA (2013)

**Corporate Director** 

### Jacqueline C. Orange (2008)

Corporate Director

### **Marie-France Poulin (2009)**

Vice-President Camanda Group

# Réjean Robitaille, FCPA, FCA (2006)

President and Chief Executive Officer Laurentian Bank of Canada

### Michelle R. Savoy (2012)

**Corporate Director** 

# Jonathan I. Wener, C.M. (1998)

Chairman of the Board Canderel Management Inc.



### **INVESTOR RELATIONS CONTACT**

Gladys Caron - Vice-President, Public Affairs,
Communications and Investor Relations
514-284-4500 ext. 7511

Susan Cohen - Director, Investor Relations 514-284-4500 ext. 4926